

'Kia ita!'

Te Taura Whiri i te Reo Māori
MĀORI LANGUAGE COMMISSION



Statement of Intent 2011-2014

Te Taura Whiri i te Reo Māori
Māori Language Commission

Te Taura Whiri i te Reo Māori Vision, Mission and Purpose

Our Vision

Ka haruru a Aotearoa tangata i tōna reo taketake

The human landscape of Aotearoa will resonate with its indigenous language

Our Mission

Ka ora hei reo kōrero, hei reo tipu

To ensure Māori language is sustained through use, innovation and development

To uphold the integrity of the Māori language to ensure its important status and ongoing use within the fabric of the nation

Our Purpose

Kia rite ngā papa ā-iwi hei takapau mō te reo Māori
ki te aro o kāwana

We will support iwi and Māori communities to meet Māori language aspirations by representing their needs with and on behalf of Government

Statement from the Commissioners

E te iwi Māori, te iwi whānui, te Minita mō ngā take Māori – tēnā koutou katoa.

We are pleased to present the Māori Language Commission's Statement of Intent for the period 2011 - 2014.

This Statement of Intent sets out the intended direction of the Māori Language Commission (Te Taura Whiri i te Reo Māori) over the next three years. It describes our desired outcome that in supporting Māori – iwi, hapū, whānau and communities – they are enabled to identify and drive their own Māori language revitalisation needs.

This Statement of Intent also recognises the critical importance of leadership for the Māori language; and demonstrates how Te Taura Whiri i te Reo Māori will guide and support the Māori language sector – a role consistent with our statutory mandate.

Over the past twelve months two major reports – *Te Reo Mauriora*: a review of the Māori Language Strategy and Sector, and the Waitangi Tribunal's pre-publication Wai262 chapter on te Reo Māori – emphasised the critical state of te reo Māori. Unsurprisingly the need to intensify our efforts within the Māori language sector is of critical importance for Te Taura Whiri i te Reo Māori.

This Statement of Intent describes the activities we intend to deliver in order to provide effective leadership, support and coordination of the Māori language sector. It also outlines an intention to ensure Government's priorities and resources align with Māori language stakeholder aspirations for te reo Māori.



Erima Henare
Toihau, Chairman
Board of Te Taura Whiri i te Reo Māori
June 2011



Dr Dame Iritana Tawhiwhirangi, DNZM, MBE
Kaiwhiri, Commissioner
Board of Te Taura Whiri i te Reo Māori
June 2011

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PART ONE

Nature and Scope of our Functions

Te Taura Whiri i te Reo Māori was established by section 6 of the Māori Language Act 1987 ("**1987 Act**") to **give effect** to te reo Māori as an official language of Aotearoa New Zealand.

The 1987 Act intended that Te Taura Whiri i te Reo Māori be established as lead agency and a key Government advisor on the Māori language. Accordingly we are an organisation with a statutory obligation entirely focussed on Māori language promotion and revitalisation.

Te Taura Whiri i te Reo Māori has broad functions to promote the Māori language as a **living language** and as an **ordinary means of communication**. As an autonomous Crown entity, we operate at 'arm's length' from the Government, providing independent advice to the Minister of Māori Affairs about issues affecting the Māori language. Our independence enables Te Taura Whiri i te Reo Māori to work comfortably between language stakeholders and the Government; and to ensure Government priorities and resources are aligned with stakeholder aspirations. Te Taura Whiri i te Reo Māori also administers the Mā te Reo fund established by the Minister of Māori Affairs in 2001 to provide financial support to community-led Māori language revitalisation initiatives.

Te Taura Whiri i te Reo Māori regulates the certification of Māori language translators and interpreters, and works to support the development of a high-quality Māori language workforce that is valued by employers in both the public and private sectors.

Te Taura Whiri i te Reo Māori ensures that the linguistic and cultural integrity of the Māori language is preserved as a core aspect of all its work by maintaining robust quality standards. This approach also informs the technical language support provided to stakeholders.

Te Taura Whiri i te Reo Māori is unique in its national role and singular focus, and as such provides a critical point of reference and support for Māori language revitalisation and regeneration efforts in New Zealand.

Operating Environment

Māori Language Stakeholders

The Māori language is a taonga guaranteed to Māori by the Treaty of Waitangi. Te Taura Whiri i te Reo Māori was established as a key recommendation of the Waitangi Tribunal in its report on the Māori Language Claim - Wai 11 - lodged by Huirangi Waikerepuru on behalf of Ngā Kaiwhakapūmau i te Reo in 1986. Te Taura Whiri i te Reo Māori therefore acknowledges the significant role it has to play in ensuring localised iwi, hapū and whānau language priorities are fully promoted and supported.

Working co-operatively

A Māori language that is *'living and an ordinary means of communication'* is a long term societal aspiration that cannot be achieved by Te Taura Whiri i te Reo Māori in isolation of Māori and the wider New Zealand public.

Building strong strategic working relationships provides an opportunity for our organisation to ensure the identified needs of reo Māori speaker communities either affect or align to government policies, therefore receiving services and resources accordingly.

Budget 2011

Te Taura Whiri i te Reo Māori received significant additional funds from Budget 2011 to support the Mā te Reo fund, which is focussed on Māori and community-led language revitalisation initiatives.

The Mā te Reo fund was established by the Minister of Māori Affairs in 2001, and provides financial support for community-originated projects that increase language use, proficiency and strengthen the ability of communities to lead language regeneration.

This funding demonstrates an ongoing commitment to supporting communities to lead Māori language revitalisation, and an alignment of Government priorities and community aspirations. Te Taura Whiri i te Reo Māori expects to open a new contestable round of funding for 2011/2012 early in this financial year.

Strategic priorities for the Māori language

Findings from both the Te Reo Mauriora report, and draft Te Reo Māori chapter of the Waitangi Tribunal report on Flora and Fauna (Wai 262), highlighted the critical need for **improved leadership** and **coordination** of Māori language revitalisation work.

Te Taura Whiri i te Reo Māori has a key role to play in supporting Māori language stakeholders via its public sector leadership role, and will ensure our key strategic directions document commits to improved collaboration and stronger working relationships that will enhance outcomes for the Māori language. This work is expected to be a key focus of planned meetings with iwi and Māori language stakeholders.

Proactively addressing agency performance

Cognisant of the social and economic environment, Te Taura Whiri i te Reo Māori will continue to internally review and improve our strategic intentions and operational priorities. The demand for stronger performance of the public services by the Government has added impetus to the changes that we began implementing last year to improve internal processes.

Specifically, Te Taura Whiri i te Reo Māori will carry out the following internal reviews:

- **Priorities and allocation of resources:** as approximately 33% of our operating budget will be channelled through Mā te Reo to support community language initiatives, Te Taura Whiri i te Reo Māori will review priorities and allocation of resources to effectively monitor and support those initiatives to maximise delivery on language revitalisation at the grassroots;
- **Finance and Human Resources:** Te Taura Whiri i te Reo Māori is undertaking a full review of all finance and human resource policies to facilitate improved performance and streamline our operating systems. We expect changes to our finance and human resource policies to take effect in the 11/12 financial year; and
- **Procurement:** Te Taura Whiri i te Reo Māori is also undertaking a full review of our procurement policy to facilitate better service delivery for less money. A focus of this review will be Mā te Reo funding criteria to ensure coordination between community initiatives, and the effective use of resources to build community language capacity. We expect changes to our procurement policy to take effect in the 11/12 financial year.

Relationship with our Minister

Te Taura Whiri i te Reo Māori is responsible to the Minister of Māori Affairs (the Minister). Te Taura Whiri i te Reo Māori will continue to operate on a 'no surprises' basis with the Minister, and will report to the Minister on:

- any matter relating to the Māori language that the Minister may refer to Te Taura Whiri i te Reo Māori for its advice; and
- any other matter relating to the Māori language that Te Taura Whiri i te Reo Māori considers should be drawn to the Minister's attention.

Te Taura Whiri i te Reo Māori will continue to work closely with the Minister on the review of the Māori language sector.

Working with Te Puni Kōkiri

Te Taura Whiri i te Reo Māori will continue to foster and maintain a close working relationship with Te Puni Kōkiri (monitoring agency), consistent with our organisation's status as an autonomous Crown entity.

Te Taura Whiri i te Reo Māori will operate on a 'no surprises' basis with Te Puni Kōkiri. Our relationship with Te Puni Kōkiri will be open and transparent, in accordance with the principles of tikanga Māori to respect our respective functions and mandates, and to ensure we are well positioned to address issues which may arise in a constructive manner and make wise decisions which will further Māori language sector priorities.

Te Puni Kōkiri has a duty to monitor Te Taura Whiri i te Reo Māori, consistent with its obligations under the Ministry of Māori Development Act 1991, its obligation to advise the Minister of Māori Affairs on matters within his portfolio, including on entities the Minister is responsible for, and the recommendations in the State Services Commission's Guidance to Departments in Relation to Crown Entities (2006).

Māori Language Strategy

Under section 7 of the Māori Language Act, Te Taura Whiri i te Reo Māori must initiate, develop, co-ordinate, review, advise upon, and assist in the implementation of policies which give effect to te reo Māori as an official language of Aotearoa New Zealand.

The Government's current Māori Language Strategy is now eight years old and was recently considered by both the Waitangi Tribunal in the draft Te Reo Māori Chapter (Wai 262 report refers) and the independent panel in the Te Reo Mauriora report. Though currently still being considered by the Government, these reports at the least, signal a strong desire within Māori language speaker communities and among some iwi and hapū, to review the current Māori Language Strategy.

Te Taura Whiri i te Reo Māori is well placed to provide leadership and support to develop, implement and monitor a new Māori Language Strategy. The roles are consistent with both our statutory obligation and desire to support Māori and community based leadership of Māori language revitalisation initiatives.

Te Taura Whiri i te Reo Māori will work with the Minister in his review of the Māori language sector, to develop a Māori Language Strategy which will form the foundation for the sector in the medium to long-term.

Coordination of the Māori language sector

Te Taura Whiri i te Reo Māori will take proactive steps to provide effective leadership and coordination of the Māori language sector by maintaining an independent voice that prioritises Māori language revitalisation at arm's length from government. The role is critically important and one that is consistent with our autonomous Crown entity status and statutory obligations.

Te Taura Whiri i te Reo Māori will facilitate regular meetings within the public sector, and particularly with Chief Executives of Māori language sector agencies. A specific purpose will be to support the development of a new Māori Language Strategy.

Te Taura Whiri i te Reo Māori will also establish working relationships with public, private and community organisations that conduct, analyse or hold Māori language research data, in order to produce reports about the Māori language. These reports will be used to inform all Māori Language Strategy related work.

In order to provide effective leadership, Te Taura Whiri i te Reo Māori will continue to operate in a manner which builds and maintains the trust and confidence of all our stakeholders, in our Board and organisation.

Governance

Te Taura Whiri i te Reo Māori Commissioners are appointed because of their extensive experience within the Māori language sector, and proven knowledge of issues affecting the language on a local and regional basis. Commissioners are representatives of a 'community, regional or tribal voice'. Their representation ensures the organisation is continually kept 'in touch' with local issues.

In 2011/2012, two positions on the Te Taura Whiri i te Reo Māori Board will become available. Te Taura Whiri i te Reo Māori will work with the Minister of Māori Affairs to ensure those positions are filled by candidates with appropriate skills and expertise, and ensure the representation of diverse perspectives.

Outcomes Framework

Vision	Ka haruru a Aotearoa tangata i tōna reo taketake: The human landscape of Aotearoa resonates with its indigenous language				
Outcomes¹	<ul style="list-style-type: none"> • A range of active self-sustainable Māori language domains exist. • The Māori language is an everyday language of interaction in homes and communities. • Traditional and contemporary Māori language is maintained in an authentic cultural and linguistic framework. • The people of Aotearoa recognise the intrinsic value of the Māori language. • Māori language acquisition is supported and fully promoted through national education, broadcasting, culture, heritage, creative and information technology industries and networks. 				
Intermediate Outcomes	<ul style="list-style-type: none"> • People are motivated to learn, use and value Māori language. • Māori language initiatives are coordinated and whānau, hapū, iwi and reo Māori speaker communities are aware of effective language regeneration strategies. • Government sector investment in Māori language initiatives is coordinated and collaborative. • Te Taura Whiri i te Reo Māori held Māori language corpus is accessible to hapū, iwi and reo Māori speaker communities. • The Māori language workforce in all sectors is proficient. 				
Output Class	Promotion of the Māori Language				
Outputs	Advice	Promotion	Community Engagement	Corpus / Lexical Developments	Certification
Activities	Provide appropriate and robust advice on Māori language issues, including leadership and innovation	Ensure national activities support the promotion and use of the Māori language by whānau, hapū, and iwi in homes and communities	National activities support whānau, hapū, iwi and Māori language speaker community driven Māori language initiatives	Activity preserves the linguistic and cultural integrity of the Māori language	Promote Māori language workforce development through high quality Māori language examinations

¹Refer to Te Mahere Rautaki a Te Taura Whiri i te Reo Māori Broad Goals.

Measuring Performance

Te Taura Whiri i te Reo Māori activities are organised by outputs and are aligned to the outcome areas identified in *Te Mahere Rautaki – Strategic Directions Te Taura Whiri i te Reo Māori 2008-2013* which contribute to the achievement of intermediate outcomes.

Te Taura Whiri i te Reo Māori will measure its contribution to the achievement of intermediate outcomes by reporting against the following indicators:

Intermediate outcomes	Five yearly and Annual Impact Measures
<ul style="list-style-type: none"> • People are motivated to learn, use and value te reo Māori 	<ul style="list-style-type: none"> • Increased motivation to engage in coordinated reo Māori activities reported • Maintenance and/or increase in support of the Māori language
<ul style="list-style-type: none"> • Māori language initiatives are coordinated and whānau, hapū, iwi and reo Māori speaker communities are aware of effective language regeneration strategies 	<ul style="list-style-type: none"> • Increase in number of whānau, hapū, iwi and reo Māori speaker community led collaborative Māori language activities • Increase in positive media articles about Māori language initiatives
<ul style="list-style-type: none"> • Government sector investment in Māori language initiatives is coordinated and collaborative 	<ul style="list-style-type: none"> • Report to Minister of Māori Affairs on state of coordination and collaboration in the Māori language sector
<ul style="list-style-type: none"> • Te Taura Whiri i te Reo Māori held Māori language corpus is accessible to hapū, iwi and reo Māori speaker communities 	<ul style="list-style-type: none"> • Increase in corpus held in Te Mātāpuna
<ul style="list-style-type: none"> • The Māori language workforce in all sectors is proficient 	<ul style="list-style-type: none"> • Increased participation in language proficiency examinations across all sectors

PART TWO

Forecast Financial and Service Performance Statements

Forecast Statements

The Minister of Māori Affairs is the Responsible Minister for Te Taura Whiri i te Reo Māori.

Statement of Responsibility

The forecast statements for Te Taura Whiri i te Reo Māori for the year ending 30 June 2012 contained in this report have been prepared in accordance with section 142 of the Crown Entities Act 2004.

The Chief Executive of Te Taura Whiri i te Reo Māori acknowledges that in signing this statement, accepts responsibility for the forecast financial statements contained in this report.

The financial performance forecast to be achieved by the Commission for the year ending 30 June 2012 that is specified in the Forecast Financial Statements is as agreed with the Minister of Māori Affairs who is the Minister responsible for the financial performance of the Commission.

The performance for each class of outputs forecast to be achieved by Te Taura Whiri i te Reo Māori for the year ending 30 June 2012 that is specified in the Statement of Forecast Service Performance is agreed with the Minister of Māori Affairs who is responsible for the Vote administered by the Commission.

We certify that the information contained in this report is consistent with the appropriations contained in the Estimates for the year ending 30 June 2012 and laid before the House of Representatives under section 13 of the Public Finance Act 1989.



Glenis Philip-Barbara
Chief Executive
June 2011



Tuehu Harris
Corporate Services Manager
June 2011

Introduction

For the year ending 30 June 2012 Te Taura Whiri i te Reo Māori expects:

- to earn \$3.204 million in revenue from the Crown and \$1.610 million from other sources (including \$1.525 million for the He Kāinga Kōrerorero contract with Te Puni Kōkiri); and
- to incur expenses of \$4.914 million to promote the Māori language.

Statement of Significant Underlying Assumptions

Reporting Entity

These are the forecast financial statements of Te Taura Whiri i te Reo Māori, an autonomous crown entity established under the Māori Language Act 1987.

The forecast financial statements have been prepared in accordance with Section 142 of the Crown Entities Act 2004 and are consistent with generally accepted accounting practice and comply with New Zealand International Financial Reporting Standards (NZ IFRS).

The purpose of the forecast financial statements is to facilitate parliamentary consideration of the appropriation for, and planned performance of, Te Taura Whiri i te Reo Māori. They have been compiled on the basis of government policies, and the Output Plan Te Taura Whiri i te Reo Māori agrees with the Minister of Māori Affairs at the time the statements were finalised. The statements assume the functions and duties of Te Taura Whiri i te Reo Māori will remain consistent with those set out in the Māori Language Act 1987.

The statements may not be appropriate for purposes other than those described.

Statement of Significant Accounting Policies

These financial statements comply with NZ IFRS and Financial Reporting Standard No. 42: Prospective Financial Statements (FRS-42) as appropriate for public benefit entities.

Measurement System

The prospective financial statements have been prepared on an historical cost basis unless otherwise stated.

The financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollar. The functional currency of Te Taura Whiri i te Reo Māori is New Zealand dollars.

Revenue

Te Taura Whiri i te Reo Māori derives revenue through the provision of outputs to the Crown, for services to third parties and interest on its deposits. Such revenue is recognised when earned and is reported in the financial period to which it relates. Revenue is measured at the fair value of consideration received.

Specific Accounting Policies

Financial Assets

Cash and cash equivalents include cash on hand, cash in transit, bank accounts and deposits with a maturity of no more than three months from date of acquisition.

Investments are stated at the lower of cost and net realisable value. Any write-downs are recognised in the Statement of Comprehensive Income.

A provision for impairment of receivables is established when there is objective evidence that Te Taura Whiri i te Reo Māori will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is the difference between the asset's carrying amount and the estimated realisable value.

Physical Assets

Physical Assets which consist of leasehold improvements, motor vehicles, furniture and fittings, office equipment and EDP equipment, are initially recorded at cost.

Where an asset is acquired for nil or nominal consideration the asset will be recognised initially at fair value, as at the date of acquisition.

Depreciation

Depreciation is provided on a straight line basis on all physical assets so as to allocate the cost of the assets over their useful lives with no residual value. The estimated economic useful lives and associated depreciation rates of classes of assets are:

Leasehold Improvements	5 years	20%
Furniture and Fittings	5 years	20%
Office Equipment	5 years	20%
EDP Equipment	4 years	25%
Software Development	4 years	25%

Intangible Assets

Computer software that is not integral to the operation of the hardware is recorded as an intangible asset on the basis of the costs incurred to acquire and bring to use the specific software and amortised on a straight line basis over a period of four years. Costs associated with maintaining computer software are recognised as an expense when incurred.

Financial Instruments

Te Taura Whiri i te Reo Māori is party to financial instruments in the form of bank accounts, accounts receivable, accounts payable and accruals as part of everyday operations. These are reflected in the Statement of Financial Position at their fair value. Revenues and expenses in relation to financial instruments are recognised in the Statement of Financial Performance.

All foreign exchange transactions are translated at the rates of exchange applicable in each transaction. Te Taura Whiri i te Reo Māori does not carry any balances in foreign currencies.

Goods and Services Tax

The Financial Statements are recorded on a GST exclusive basis with the exception of accounts receivable and accounts payable which are stated with GST included.

Commitments

Future payments are disclosed as commitments at the point a contractual obligation arises to the extent that they are equally unperformed obligations. Commitments relating to employment contracts are not disclosed.

Leases

The Commission leases office premises and office equipment. As all the risks and ownership are retained by the lessor, these leases are classified as operating leases. Operating lease costs are expensed in the period in which they are incurred.

Taxation

The Commission is exempt from income tax under Section 15 of the Second Schedule of the Māori Language Act 1987.

Provision for Employment Entitlements

Annual leave is recorded on an actual entitlement basis at current rates of pay.

Statement of Cash Flows

Cash means cash balances on hand, held in bank accounts, demand deposits and other highly liquid investments in which Te Taura Whiri i te Reo Māori invests as part of its day-to-day cash management.

Operating activities include all activities other than investing and financing activities. The cash inflows include all receipts from the sale of goods and services and other sources of revenue that support operating activities of Te Taura Whiri i te Reo Māori. Cash outflows include payments made to employees, suppliers and for taxes.

Investing activities are those activities relating to the acquisition and disposal of current and non-current securities and any other non-current assets.

Financing activities are those activities relating to changes in equity and debt capital structure of Te Taura Whiri i te Reo Māori and those activities relating to the cost of servicing the equity capital of Te Taura Whiri i te Reo Māori.

Cost Allocation

Te Taura Whiri i te Reo Māori has determined the cost of outputs using the cost allocation system outlined below.

Criteria for direct costs

Direct Costs are those costs that are directly attributed to an output.

Criteria for indirect costs

Indirect costs and corporate overheads are those costs that cannot be attributed in an economically feasible manner to a specific output, and are allocated to outputs on the basis of budgeted full time equivalents (FTEs) attributable to each output.

Changes in Accounting Policies

There are no changes to accounting policies planned for 2011/2012.

Statement of Forecast Comprehensive Income

For the Year Ending 30 June 2012

	2010/11 Budgeted \$	2010/11 Estimated Actual \$	2011/12 Forecast \$
Revenue			
Crown	3,204,000	3,204,000	3,204,000
Interest Received	25,000	39,799	35,000
Other Revenue	1,663,000	1,835,683	1,575,000
Total Revenue	4,892,000	5,079,482	4,814,000
Expenditure			
Personnel	1,785,001	1,607,251	1,866,000
Operating	2,919,072	3,224,431	2,871,000
Depreciation	187,927	147,800	177,000
Total Expenditure	4,892,000	4,979,482	4,914,000
Surplus	0	100,000	(100,000)
Other Comprehensive Income	0	0	0
Total Comprehensive Income	0	100,000	(100,000)

Statement of Forecast Movements in Taxpayers' Funds (Equity)

For the Year Ending 30 June 2012

	2010/11 Budgeted \$	2010/11 Estimated Actual \$	2011/12 Forecast \$
Taxpayers' Funds brought forward at 1 July	789,370	795,173	895,173
Movements during the year			
Net surplus	0	100,000	(100,000)
Total recognised Revenues and Expenses for the Year	0	100,000	(100,000)
Taxpayers' Funds at 30 June	789,370	895,173	795,173

Statement of Forecast Financial Position

As at 30 June 2012

	2010/11 Budgeted \$	2010/11 Estimated Actual \$	2011/12 Forecast \$
TAXPAYERS' FUNDS	789,370	895,173	795,173
Represented by:			
Current Assets			
Cash & Bank	556,610	793,613	672,000
Mā te Reo Agency Fund Investment Account	1,623,284	439,117	619,000
Receivables	75,000	35,000	35,000
Total Current Assets	2,254,894	1,267,730	1,326,000
Non-Current Assets			
Mā te Reo Agency Fund Investment Account	0	2,000,000	2,000,000
Physical Assets	310,286	345,854	243,000
Intangible Assets	11,553	3,557	9,000
Total Non-Current Assets	321,839	2,349,411	2,252,000
Total Assets	2,576,733	3,617,141	3,578,000
Current Liabilities			
Payables and provisions	92,079	147,851	92,000
Provision for employee entitlements	72,000	135,000	72,000
Mā te Reo Agency Funds Payable	500,000	568,986	570,000
Total Current Liabilities	664,079	851,837	734,000
Term Liabilities			
Mā te Reo Agency Funds Payable	1,123,284	1,870,131	2,049,000
Total Term Liabilities	1,123,284	1,870,131	2,049,000
NET ASSETS	789,370	895,173	795,173

Statement of Forecast Cash Flows

For the Year Ending 30 June 2012

	2010/11 Budgeted \$	2010/11 Estimated Actual \$	2011/12 Forecast \$
OPERATING ACTIVITIES			
Cash received from:			
The Crown	3,204,000	3,204,000	3,204,000
Interest Received	25,000	39,799	35,000
Other Receipts	1,663,000	1,853,324	1,575,000
	4,892,000	5,097,123	4,814,000
Cash disbursed on:			
Payments to Suppliers	2,895,972	3,976,740	2,921,000
Payments to Employees	1,785,001	1,624,693	1,929,000
Payment of GST	(2,887)	99,308	6,000
	4,678,086	5,700,741	4,856,000
Net Cash Flow From Operating Activities	213,914	(603,618)	(42,000)
INVESTING ACTIVITIES			
Cash disbursed on:			
Purchase of physical assets	80,000	80,000	80,000
	80,000	80,000	80,000
Net Cash Flow From Investing Activities	(80,000)	(80,000)	(80,000)
Net Increase (decrease) in Cash Held	133,914	(683,618)	(122,000)
Plus Opening Cash Balance	422,696	1,477,231	794,000
Closing Cash Balance	556,610	793,613	672,000

Reconciliation of Surplus in the Statement of Forecast Financial Performance to the Forecast Net Cash

Flow from Operating Activities

For the Year Ending 30 June 2012

	2010/11 Budgeted \$	2010/11 Estimated Actual \$	2011/12 Forecast \$
SURPLUS	0	100,000	(100,000)
Non-cash Items			
Depreciation	187,927	147,800	177,000
Loss on sale of asset	0	0	0
Total Non-Cash Items	187,927	247,800	77,000
Working Capital Movements			
(Increase) / Decrease in receivables	0	20,287	0
(Increase) / Decrease in GST	0	12,283	0
Increase / (Decrease) in payables	25,987	(875,819)	(56,000)
(Increase) / Decrease in grants received in advance	0	0	0
(Increase) / Decrease in prepayments	0	9,273	0
Increase / (Decrease) in provision for employee entitlements	0	(17,442)	(63,000)
Total Working Capital Movements	25,987	(851,418)	(119,000)
Net Cash Flow from Operating Activities	213,914	(603,618)	(42,000)

Forecast Details of Physical Assets and Intangibles by Category

As at 30 June 2012

	30 June 2011		30 June 2012 Forecast Position		
	Estimated Actual Position Net Book Value	Depreciation For Year	Cost	Accumulated Depreciation	Net Book Value
	\$	\$	\$	\$	\$
Leasehold Improvements	143,357	67,239	355,113	271,672	83,441
Furniture & Fittings	91,544	32,540	214,038	141,766	72,272
Office Equipment	3,029	500	20,828	18,806	2,022
EDP Equipment	107,924	41,599	315,364	229,346	86,018
Total Physical Assets	345,854	141,878	905,343	661,590	243,753

	30 June 2011		30 June 2012 Forecast Position		
	Estimated Actual Net carrying amount	Amortisation For Year	Gross carrying amount	Accumulated Amortisation	Net carrying amount
	\$	\$	\$	\$	\$
Intangibles					
Computer Software	3,557	5,922	67,741	58,898	8,843
Total Intangibles	3,557	5,922	67,741	58,898	8,843

Forecast Financial Indicators

For the Year Ending 30 June 2012

	2010/11 Budgeted \$	2010/11 Estimated Actual \$	2011/12 Forecast \$
Operating Results			
Revenue other than the Crown	1,688,000	1,875,482	1,610,000
Outputs Expenses	4,892,000	4,979,482	4,914,000
Net Surplus	0	100,000	(100,000)
Working Capital			
Net Current Assets ¹	467,531	545,762	543,000
Current Ratio ¹	1 : 0.260	1 : 0.341	1 : 0.232
Average Creditors Outstanding (days)	30	30	30
Resource Utilisation			
Physical assets			
Total physical assets at year-end	310,286	345,854	244,000
Value per employee	16,331	18,203	12,000
Additions as percentage of Physical Assets	25%	23%	32%
Taxpayers' Funds			
Level at year-end	789,370	895,173	795,000
Level per employee	41,546	47,114	40,000
Forecast Net Cash Flows			
Surplus/(deficit) operating activities	213,914	(603,618)	(42,000)
Surplus/(deficit) investing activities	(80,000)	(80,000)	(80,000)
Net increase/(decrease) in cash held	133,914	(683,618)	(122,000)
Human Resources			
Total Staff	19	19	20

Statement of Forecast Service Performance Specifying the Performance Forecast for Output Classes for the Year Ending

30 June 2012

OUTPUT CLASS – PROMOTION OF THE MĀORI LANGUAGE

This output class includes:

- Initiating, developing, coordinating, reviewing, advising upon, and assisting in the implementation of policies, procedures, measures, and practices designed to give effect to the declaration in section 3 of the Māori Language Act 1987 of the Māori language as an official language of New Zealand;
- Promoting Māori language and, in particular, its use as a living language and as an ordinary means of communication;
- Granting certificates of competency in the Māori language and developing and implementing policies and practices to give effect to the declaration in the Māori Language Act 1987 that the Māori language is an official language of New Zealand;
- Carrying out other activities necessary to pursue the outcomes in the 2011/12 Statement of Intent of Te Taura Whiri i te Reo Māori; and
- Ensuring activities undertaken are delivered cost effectively.

Te Taura Whiri i te Reo Māori will deliver five outputs within the above output class, and the total income amount of \$4.814 million (GST exclusive).

Statement of Forecast Service Performance

STATEMENT OF INTENT OUTPUT PLAN 2011 – 2014

Output 1: Advice

Description: Provide appropriate and robust advice about issues affecting Māori language use.

Advice reflects the role of Te Taura Whiri i te Reo Māori in leading the public sector, and includes considering innovative ways in which public policy can enhance outcomes for the Māori language.

The cost for this output is \$914,000 (GST exclusive).

OUTPUT AREA		ACTIVITY	MEASURE	SOI TARGET		INTERMEDIATE OUTCOMES
Advice (1) Māori Language - Policy	Provide advice to the Minister of Māori Affairs	Number of briefings to Minister of Māori Affairs	7	7	7	Government sector investment in Māori language initiatives is coordinated and collaborative
		Percentage of briefings prepared in accordance with Minister of Māori Affairs briefing requirements	100%	100%	100%	
	Work with the Minister of Māori Affairs to develop and implement a new Māori Language Strategy that is supported by the wider Māori language sector	Number of meetings with key stakeholders regarding the development and implementation of the Māori Language Strategy	5	5	5	People are motivated to learn, use and value te reo Māori
		The new Māori Language Strategy reflects the advice and aspirations of Māori and key stakeholders	100%	100%	100%	Māori language initiatives are coordinated and whānau, hapū, iwi and reo Māori speaker communities are aware of effective language regeneration strategies
	Produce a report about the Māori language	Percentage of report completed	100%	100%	100%	Government sector investment in Māori language initiatives is coordinated and collaborative
		Number of meetings with stakeholders involved in Māori language research	5	5	5	People are motivated to learn, use and value te reo Māori
						Government sector investment in Māori language initiatives is coordinated and collaborative



OUTPUT AREA	ACTIVITY	MEASURE	SOI TARGET			INTERMEDIATE OUTCOMES
	Collaborate with agencies and Māori language stakeholders to better support and enhance language development in the workforce	Number of meetings with sector agencies	4	4	4	The Māori language workforce in all sectors is proficient Māori language initiatives are coordinated and whānau, hapū, iwi and reo Māori speaker communities are aware of effective language regeneration strategies
	Provide policy advice about issues affecting the Māori language	Number of briefing papers completed Evidence that policy advice is used to inform other initiatives or policy developments in the wider public sector	1	1	1	Government sector investment in Māori language initiatives is coordinated and collaborative Māori language initiatives are coordinated and whānau, hapū, iwi and reo Māori speaker communities are aware of effective language regeneration strategies
	Undertake a scoping exercise to investigate the feasibility and cost of providing Māori language impact assessment statements to all Cabinet papers that result in Government Bills, policy or statutory regulatory change	Number of briefing papers completed	1	-	-	Government sector investment in Māori language initiatives is coordinated and collaborative
	Respond to external queries regarding Māori language policy, theory, research and planning	Percentage of queries are responded to in accordance with Te Taura Whiri i te Reo Māori quality standards	100%	100%	100%	People are motivated to learn, use and value te reo Māori
Advice (2) Māori Language - Technical	Respond to external queries about the Māori language standards and use	Percentage of queries are responded to in accordance with Te Taura Whiri i te Reo Māori quality standards	100%	100%	100%	People are motivated to learn, use and value te reo Māori

Output 2: Promotion

Description: Ensure national activities support the promotion and use of the Māori language by iwi, hapū, and whānau in homes and communities

The cost for this output is \$1,156,000 (GST exclusive).

OUTPUT AREA	ACTIVITY	MEASURE	SOI TARGET			INTERMEDIATE OUTCOMES
			11/12	12/13	13/14	
Promotions (1) Māori Language Resource Development	Develop information resources and merchandise that promote and support learning and use of the Māori language in homes and the wider community	Number of resources developed	5	5	5	People are motivated to learn, use and value te reo Māori Māori language initiatives are coordinated and whānau, hapū, iwi and reo Māori speaker communities are aware of effective language regeneration strategies Government sector investment in Māori language initiatives is coordinated and collaborative
		Number of resources distributed	70,000	70,000	70,000	
		% of requests for resources received from Māori community groups	60%	60%	60%	
		Percentage of resources developed in accordance with Te Taura Whiri i te Reo Māori Orthographic Conventions	100%	100%	100%	
	Review Te Taura Whiri i te Reo Māori promotional material	Percentage of the Review completed and implemented	100%	-	-	People are motivated to learn, use and value te reo Māori Government sector investment in Māori language initiatives is coordinated and collaborative
Promotions (2) Public Relations and Media	Ongoing promotion of Māori language priorities through the media	Number of reports on emerging Māori language trends in the media	4	4	4	People are motivated to learn, use and value te reo Māori
		Number of articles reported in mainstream or national media	4	4	4	

OUTPUT AREA		ACTIVITY	MEASURE	SOI TARGET			INTERMEDIATE OUTCOMES
Promotions (3) Stakeholder Relations	Ongoing monitoring of media coverage on language trends, developments, perceptions and issues	Number of reports on emerging Māori language trends in the media Briefings to the Minister about issues affecting the language	4	4	4	4	People are motivated to learn, use and value te reo Māori
	Develop and implement a Stakeholder Relations Strategy and Plan	Percentage of stakeholder relations strategy developed and implemented	100%	-	-	-	Māori language initiatives are coordinated and whānau, hapū, iwi and reo Māori speaker communities are aware of effective language regeneration strategies Government sector investment in Māori language initiatives is coordinated and collaborative
	Host and co-ordinate key Te Taura Whiri i te Reo Māori national events and initiatives	Number of Māori language events hosted by Te Taura Whiri i te Reo Māori	2	2	2	2	People are motivated to learn, use and value te reo Māori
		% of reo Māori used during events	80-100%	80-100%	80-100%	80-100%	Māori language initiatives are coordinated and whānau, hapū, iwi and reo Māori speaker communities are aware of effective language regeneration strategies
		Number of external stakeholders contributing to events	2	2	2	2	People are motivated to learn, use and value te reo Māori
	Support external Māori language events and initiatives	Number of national Māori language events attended by Te Taura Whiri i te Reo Māori	4	4	4	4	People are motivated to learn, use and value te reo Māori
		% of reo Māori used during events	50%	60%	80%	80%	Māori language initiatives are coordinated and whānau, hapū, iwi and reo Māori speaker communities are aware of effective language regeneration strategies
		Number of community based groups who benefit from event	5	5	5	5	People are motivated to learn, use and value te reo Māori
	Production and Distribution of He Muka (Quarterly Newsletter)	Number of issues of He Muka produced and distributed	4	4	4	4	People are motivated to learn, use and value te reo Māori
		Percentage of issues that adhere to Te Taura Whiri i te Reo Māori Orthographic Conventions	100%	100%	100%	100%	Māori language initiatives are coordinated and whānau, hapū, iwi and reo Māori speaker communities are aware of effective language regeneration strategies

Output 3: Community Engagement

Description: National activities support whānau, hapū, iwi and Māori language speaker community driven Māori language initiatives

The cost for this output is \$2,093,000 (GST exclusive).

OUTPUT AREA	ACTIVITY	MEASURE	SOI TARGET			INTERMEDIATE OUTCOMES
			11/12	12/13	13/14	
Contract Management (1) Mā te Reo	Administer the Mā te Reo Fund as per the Mā Te Reo protocols	Number of contracts negotiated and executed # of contracts with providers or initiatives that demonstrate a further stage of language development as a result of being funded by the Mā Te Reo fund	60	60	-	People are motivated to learn, use and value te reo Māori Māori language initiatives are coordinated and whānau, hapū, iwi and reo Māori speaker communities are aware of effective language regeneration strategies Government sector investment in Māori language initiatives is coordinated and collaborative
			100	100	-	People are motivated to learn, use and value te reo Māori Māori language initiatives are coordinated and whānau, hapū, iwi and reo Māori speaker communities are aware of effective language regeneration strategies Government sector investment in Māori language initiatives is coordinated and collaborative
	Undertake a review of Mā te Reo operational processes	Percentage of review completed Key recommendations from the review result in improved administrative and operational changes	100	100	-	People are motivated to learn, use and value te reo Māori Māori language initiatives are coordinated and whānau, hapū, iwi and reo Māori speaker communities are aware of effective language regeneration strategies Government sector investment in Māori language initiatives is coordinated and collaborative



OUTPUT AREA	ACTIVITY	MEASURE	SOI TARGET	INTERMEDIATE OUTCOMES
	Undertake an evaluation of the Fund	Number of evaluation reports	3	<p>People are motivated to learn, use and value te reo Māori</p> <p>Māori language initiatives are coordinated and whānau, hapū, iwi and reo Māori speaker communities are aware of the effective language regeneration strategies</p> <p>Government sector investment in Māori language initiatives is coordinated and collaborative</p>
Contract Management (2) He Kāinga Kōrerorero	Administer the He Kāinga Kōrerorero programme as per the conditions of the contract with Te Puni Kōkiri	The number of whānau involved in the programme	170	<p>People are motivated to learn, use and value te reo Māori</p> <p>Māori language initiatives are coordinated and whānau, hapū, iwi and reo Māori speaker communities are aware of effective language regeneration strategies</p> <p>Government sector investment in Māori language initiatives is coordinated and collaborative</p>
		Number of regions in which the programme is offered	15	
		Percentage of milestones met and quarterly reports presented to Te Puni Kōkiri to a high standard and in a timely fashion	100%	

Output 4: Corpus / Lexical Developments

Description: Activity preserves the linguistic and cultural integrity of the Māori language

The cost for this output is \$533,000 (GST exclusive).

OUTPUT AREA	ACTIVITY	MEASURE	SOI TARGET				INTERMEDIATE OUTCOMES
			11/12	12/13	13/14		
Corpus / Lexical Developments	Additional corpus is deposited into Te Mātāpuna corpus collection	Number of deposits to Te Mātāpuna corpus collection	2	2	2		Te Taura Whiri i te Reo Māori held Māori language corpus is accessible to hapū, iwi and reo Māori speaker communities
	New entries / edits to Māori language glossaries and lexicon	Corpus collected meets Te Mātāpuna criteria	100%	100%	100%		
	Coordinate and facilitate a Māori language glossaries and lexicon Advisory Panel meeting	Number of new entries /edits to QA stage 1	600	600	600		Te Taura Whiri i te Reo Māori held Māori language corpus is accessible to hapū, iwi and reo Māori speaker communities
	Update Te Taura Whiri i te Reo Māori Orthographic Conventions	Number of meetings per year	4	4	4		Te Taura Whiri i te Reo Māori held Māori language corpus is accessible to hapū, iwi and reo Māori speaker communities
Neologisms	Establish protocols and tools for developing Māori language neologisms	Number of editions updated and published	1	-	-		Te Taura Whiri i te Reo Māori held Māori language corpus is accessible to hapū, iwi and reo Māori speaker communities
	Register certified and practising translators as contributors to the Kupu Hou Bank (New Word Database)	Percentage of protocols and tools developed in accordance with Te Taura Whiri i te Reo Māori quality standards	100%	100%	100%		Te Taura Whiri i te Reo Māori held Māori language corpus is accessible to hapū, iwi and reo Māori speaker communities
	Develop new words as required	Number of certified and practicing translators registered as contributors to the Kupu Hou Bank	1	1	1		Te Taura Whiri i te Reo Māori held Māori language corpus is accessible to hapū, iwi and reo Māori speaker communities
	Facilitate Stakeholder Meetings	Percentage of new words developed in accordance with Te Taura Whiri i te Reo Māori quality standards	100%	100%	100%		Te Taura Whiri i te Reo Māori held Māori language corpus is accessible to hapū, iwi and reo Māori speaker communities
		Number of meetings per year	4	4	4		Te Taura Whiri i te Reo Māori held Māori language corpus is accessible to hapū, iwi and reo Māori speaker communities

Output 5: Certification

Description: Promote Māori language workforce development through high quality Māori language examinations.

The cost for this output is \$218,000 (GST exclusive).

OUTPUT AREA	ACTIVITY	MEASURE	SOI TARGET			INTERMEDIATE OUTCOMES
			11/12	12/13	13/14	
Certification	Set and administer licence examinations for Te Toi Reo Māori (Māori language translators and interpreters)	Number of Toi Reo Māori exams per year	1	1	1	The Māori language workforce in all sectors is proficient
			100%	100%	100%	
	Set and administer licence examinations for the Level Finder Examination	Percentage of examinations that adhere to Te Taura Whiri i te Reo Māori quality standards	100%	100%	100%	The Māori language workforce in all sectors is proficient

PART THREE

Organisational Functions

Governance

Te Taura Whiri i te Reo Māori is governed by a Board of Commissioners, and consists of five members appointed by the Minister of Māori Affairs.

Current Board members are:

- Mr Erima Henare (Toihau, Chairperson)
- Mr Te Awanuiārangi Black (Kaiwhiri, Commissioner)
- Mr Ruakere Hond (Kaiwhiri, Commissioner)
- Dr Dame Iritana Tawhiwhirangi, DNZM, MBE (Kaiwhiri, Commissioner)
- Ms Evelyn Tobin, MNZM, JP (Kaiwhiri, Commissioner)

The key responsibilities of the Board include:

- Confirming the strategic direction of Te Taura Whiri i te Reo Māori;
- Communicating with the Minister and other stakeholders to ensure their views are reflected in the organisation's strategies and priorities;
- Appointing and delegating responsibility to the Chief Executive to achieve specific objectives;
- Monitoring organisational performance towards achieving objectives;
- Accountability to the Minister on agreed plans and progress against agreed objectives; and
- Maintaining effective systems of internal control.

The Commissioners are based regionally throughout the country which ensures local and community based thinking are taken into consideration when considering issues that affect the Māori language.

Operational Teams and Key Focus Areas

The operational functions of Te Taura Whiri i te Reo Māori are divided into six distinct working groups. Each group is dedicated to specific focus areas to ensure appropriate, effective and well coordinated activity that positively impacts on Māori language revitalisation. The total number of staff for the organisation is currently 20.

Te Mātāpuna

To be a 'normal' means of everyday communication a language must continue to develop and keep pace with peoples everyday language needs otherwise it will quickly become obsolete. Equally the integrity of language needs to be maintained to ensure that its links to the culture and people from which it was derived are upheld.

Te Mātāpuna has considerable expertise and provides linguistic and culturally appropriate advice about the Māori language – particularly use (proficiency testing, translations, quality assurance etc), and new words/terms. In addition, Te Mātāpuna has the skills and resources to research information needed to produce high quality tools and resources to support correct Māori language use and acquisition.

Te Mātāpuna also oversees implementation of the organisation's function to 'certify Māori language competency in translation and interpretation'.

Te Reo Hapori

A core principle of home and community development is that initiatives which are designed, controlled and run by communities tend to be more successful than initiatives developed independently of communities and later imposed on them. In this context the role of Te Taura Whiri i te Reo Māori is to support, but not lead, community initiatives.

Te Reo Hapori is the funding arm of the organisation that facilitates funding and monitoring of home and community-based Māori language initiatives.

Te Hāpai Ō

Te Hāpai Ō is literally as the name intends, the 'back office' or corporate services that support the everyday functionality of Te Taura Whiri i te Reo Māori.

Te Tumu Whanake

Improving the state of the Māori language can be achieved through promoting voluntary changes (e.g. promoting to parents the benefits of teaching Māori to their children) or through changing policies and regulations (e.g. developing policies and regulations regarding the teaching of Māori in schools).

Te Tumu Whanake is the strategic policy driver of the organisation, responsible for providing policy development leadership across the public sector through advice, policies and guidelines. Policy advice can be informed by the publication of research and perspectives on the Māori language, and therefore utilising a key legislative function of the organisation "*to publish information relating to the use of the Māori language*" is a further responsibility of this team.

Te Tihi

Using 'communications' as a means of raising awareness of the issues pertinent to Māori language revitalisation and regeneration, and promoting appropriate messages that will help influence the use of the Māori language in their everyday lives is a critical function of Te Taura Whiri i te Reo Māori.

Te Tihi is the organisation's communications arm and is responsible for enacting the intention of the Māori Language Act 1987 that Māori language be promoted as a living language and ordinary means of communication.

Te Tira Whakahaere

Te Tira Whakahaere is the Office of the Chief Executive, and is responsible for the overall operational management of the board's strategic direction and plan.

Reporting to the Minister of Māori Affairs

In accordance with section 141(1)(g) of the Crown Entities Act 2004, there are no specific matters contained in this Statement of Intent on which Te Taura Whiri i te Reo Māori intends to consult, notify or advise the Minister before making a decision.

The matters on which Te Taura Whiri i te reo Māori will report to the Minister of Māori Affairs (the Minister) and the frequency of that reporting is summarised below:

- Annual Report – as per the Crown Entities Act 2004 and the Public Finance Act 1989 requirements;
- Reporting quarterly against the performance measures established in both the Statement of Intent and the Output Plan for 2011-2012;
- Financial information showing actual revenue and expenditure against budget for the quarter and year to date, and an updated forecast of operating revenue and expenditure for the financial year in the third quarterly report; and
- Risk management – briefing papers to the Minister on any issues pertaining to the Māori language.

APPENDIX ONE

Statutory Functions

Te Taura Whiri i te Reo Māori was established on 1 August 1987 by section 6 of the Māori Language Act 1987. Te Taura Whiri i te Reo Māori was initially known as Te Kōmihana Mō Te Reo Māori. The Māori Language Amendment Act 1991 changed the organisation's name to Te Taura Whiri i te Reo Māori.

Te Taura Whiri i te Reo Māori was established as a standalone autonomous Crown entity (**ACE**) under the 1987 Act with broad functions and powers to protect and promote the status and use of te reo Māori as an official language of Aotearoa/New Zealand. It is clear that the 1987 Act intended that Te Taura Whiri i te Reo Māori be established as **lead agency and key Government advisor on matters pertaining to te reo Māori**. The organisation's role in the reo Māori sector, including its relationship to other organisations such as Te Puni Kokiri however, is not well understood.

Section 7 of the 1987 Act sets out the functions of Te Taura Whiri i te Reo Māori as follows:

- (a) To initiate, develop, co-ordinate, review, advise upon, and assist in the implementation of policies, procedures, measures, and practices designed to give effect to the declaration in section 3 of this Act of the Māori language as an official language of New Zealand:
- (b) Generally to promote the Māori language, and, in particular, its use as a living language and as an ordinary means of communication:
- (c) The functions conferred on the Commission by sections 15 to 20 of this Act in relation to certificates of competency in the Māori language:
- (d) To consider and report to the Minister upon any matter relating to the Māori language that the Minister may from time to time refer to the Commission for its advice:
- (e) Such other functions as may be conferred upon the Commission by any other enactment.

These functions are broad, and require Te Taura Whiri i te Reo Māori to take the lead in **policy development and promotion to give effect to te reo Māori as a living language, and as an official language of Aotearoa/New Zealand**.

17. Section 8 of the 1987 Act sets out the powers that Te Taura Whiri i te Reo may exercise in carrying out these functions:

8 Powers of Commission

- (1) *[Repealed]*
- (2) Without limiting sections 16 and 17 of the Crown Entities Act 2004, the Commission may—
 - (a) Conduct, hold, or attend all such inquiries, hearings, or meetings as the Commission thinks desirable to enable it to determine the views and wishes of the Māori community in relation to the promotion and use of the Māori language; and
 - (b) Undertake or commission research into the use of the Māori language; and
 - (c) Consult with and receive reports from Government Departments and other bodies on the use of Māori language in the course of the conduct of the business of those Departments or other bodies, whether by their staff or by people with whom they have official dealings; and
 - (d) Publish information relating to the use of the Māori language; and
 - (e) Report to the Minister on any matter relating to the Māori language that the Commission considers should be drawn to the Minister's attention.

18. Te Taura Whiri i te Reo Māori also has a number of regulatory functions under sections 15–19, and 21A, including:
- (a) to grant certificates of competency in te reo Māori to applicants who satisfy the Commission that they are qualified;
 - (b) to prepare and publish criteria by which competence in the interpretation or translation of te reo Māori is to be assessed;
 - (c) to endorse any certificate of competency to the effect that the holder is competent to interpret te reo Māori, where the Commission is satisfied that the certificate holder is competent and has undergone an appropriate course of training or instruction;
 - (d) to accept and investigate complaints against holders of any certificate of competency in te reo Māori which are not frivolous and vexatious, and to cancel or suspend the certificate of competency if the Commission is satisfied that the person complained about is not qualified; and
 - (e) to recommend rules for the prescribing of fees and the procedures to be followed in making such applications. The Minister then advises the Governor-General to make the relevant Orders in Council. (section 21A)
19. In addition, the 1987 Act does not limit Te Taura Whiri i te Reo Māori powers as an ACE under sections 16, 17 and 18 of the CE Act which provide:

16 Core things statutory entities can do

A statutory entity may do anything authorised by this Act or the entity's Act.

17 Other things statutory entities can do

- (1) A statutory entity may do anything that a natural person of full age and capacity may do.
- (2) Subsection (1) applies except as provided in this Act or another Act or rule of law.

18 Acts must be for the purpose of functions

A statutory entity may do an act under section 16 or section 17 only for the purpose of performing its functions.

20. The effect of these provisions is that Te Taura Whiri i te Reo Māori may also do anything that a natural person can do, provided it does so for the purpose of performing its functions (set out in section 7 of the 1987 Act).

